

Quasi-Fixed Labor Costs

1 Non Wage Labor Costs

- A. Hiring and training costs
 - 1) Explicit monetary costs of hiring and training
 - 2) Opportunity costs of trainee's time
 - 3) Opportunity cost of trainer's time and equipment used in training
- B. Fringe benefits
 - 1) Legally required
 - a) Social security
 - b) Unemployment insurance
 - c) Worker's compensation
 - 2) Not required
 - a) Vacation
 - b) Health and life insurance
- C. Quasi-fixed costs vary with worker rather than with manhours. Thus, they provide for a significant tradeoff between hours and workers.

2 Employment/Hours Tradeoff

Let

$$Q = f(MH, H)$$

where Q = output, M = # employees, and H = # hours/employee. It is assumed that

$$f_2 < 0 \quad \forall H > H^*.$$

Cost is

$$C = MHw + Mz.$$

We want to minimize the cost of producing \bar{Q} :

$$\begin{aligned} \min_{M, H} C &= MHw + Mz. \\ \text{st } f(MH, H) &\geq \bar{Q}. \end{aligned}$$

We set up a Lagrangian equation:

$$L = MHw + Mz + \lambda [\bar{Q} - f(MH, H)].$$

First order conditions are

$$\begin{aligned}\frac{\partial L}{\partial M} &= Hw + z - \lambda f_1 H = 0; \\ \frac{\partial L}{\partial H} &= Mw - \lambda f_1 M - \lambda f_2 = 0; \\ \frac{\partial L}{\partial \lambda} &= \bar{Q} - f(MH, H) = 0.\end{aligned}$$

Note that $\frac{\partial L}{\partial \lambda}$ gives you back the output constraint. Solve for λ :

$$\frac{Hw + z}{f_1 H} = \lambda = \frac{Mw}{f_1 M + f_2}. \quad (1)$$

$Hw + z$ is the marginal cost of an extra employee. Mw is the marginal cost of an extra hour/employee. $f_1 H$ is the marginal product of an extra employee. $f_1 M + f_2$ is the marginal product of an extra hour/employee. So the general rule is

$$\frac{MC_M}{MP_M} = \frac{MC_H}{MP_H}.$$

What if $f_2 = 0$? Then

$$\begin{aligned}\frac{Hw + z}{f_1 H} &= \frac{Mw}{f_1 M} \\ \Rightarrow w + \frac{z}{H} &= w\end{aligned}$$

which can not occur if $z > 0$. So LHS of equation (1) is always greater than RHS. Thus, we set M as small as possible and H so that $\bar{Q} = f(MH, H)$. This occurs because there is a cost associated with M but no cost (or loss in output) associated with H .

Now add overtime:

$$C = \begin{cases} MHw + Mz & \text{if } H \leq 8 \\ MHw + Mz + aM(H - 8)w & \text{if } H \geq 8 \end{cases}.$$

If optimal H is less than 8, then overtime is irrelevant. If, at $H = 8$,

$$\frac{Hw + z}{f_1 H} > \frac{Mw}{f_1 M + f_2},$$

then optimal H is greater than or equal to 8. The condition for an optimum is

$$\frac{Hw + z + a(H - 8)w}{f_1 H} = \frac{Mw + Maw}{f_1 M + f_2}.$$

When $a \uparrow$, LHS increases by

$$\frac{(H - 8)w}{f_1 H},$$

and RHS increases by

$$\frac{Mw}{f_1M + f_2}$$

Which is more? Compare LHS to RHS. Consider multiplying both by $(1 + a)$:

$$\begin{array}{cc} \frac{(1+a)(H-8)w}{f_1H} & \frac{(1+a)Mw}{f_1M+f_2} \\ \text{LHS} & \text{RHS} \end{array}$$

Rewrite the LHS as

$$\begin{aligned} & \frac{Hw + z - z + a(H-8)w - 8w}{f_1H} \\ = & \frac{(1+a)Mw}{f_1M + f_2} - \frac{8w + z}{f_1H} < \frac{(1+a)Mw}{f_1M + f_2}. \end{aligned}$$

Therefore, the LHS increases less than the RHS, $\Rightarrow \frac{MC_M}{MP_M} < \frac{MC_H}{MP_H} \Rightarrow M \uparrow, H \downarrow$.
Therefore, overtime “spreads the work” but only if $H > 8$.

Example: Assume

$$f(MH, H) = MH^\alpha = \frac{MH}{H^{1-\alpha}}.$$

Then the Lagrangean equation is

$$L = MHw + Mz + aM(H-8)w + \lambda [\bar{Q} - f(MH, H)].$$

First order conditions are

$$\begin{aligned} \frac{\partial L}{\partial M} &= Hw + z + a(H-8)w - \lambda f_1H \\ &= Hw + z + a(H-8)w - \lambda H^\alpha = 0; \\ \frac{\partial L}{\partial H} &= Mw + aMw - \lambda \alpha MH^{\alpha-1} = 0; \\ \frac{\partial L}{\partial \lambda} &= \bar{Q} - f(MH, H) = 0. \end{aligned}$$

Solving for λ , we get

$$\begin{aligned} \frac{Hw + z + a(H-8)w}{H^\alpha} &= \frac{Mw + aMw}{\alpha MH^{\alpha-1}} \\ \Rightarrow & \alpha [Hw + z + a(H-8)w] = Mw + aMw \\ \Rightarrow & (\alpha - 1)Hw(1+a) = \alpha [8aw - z] \\ \Rightarrow & H = \frac{8aw - z}{w(1+a)\left(\frac{\alpha-1}{\alpha}\right)} \end{aligned}$$

which implies that a necessary condition is that $z > 8aw$. What is the intuition of this? How do you solve for M ? What happens if a changes?

3 Labor Investment and Demand for Labor

A. Digression on Present Value

- 1) Explain tradeoff of a dollar today vs a dollar in a year
- 2) Value of $\$x$ in n years: $x/(1+r)^n$
- 3) Value of a stream of income, $x_t, t = 0, 1, \dots, T$:

$$\sum_{t=0}^T \frac{x_t}{(1+r)^t}.$$

- 4) Value of a dollar one year from now compounded quarterly:

$$\left(1 + \frac{r}{4}\right)^4.$$

- 5) Value of a dollar one year from now compounded n times:

$$\left(1 + \frac{r}{n}\right)^n.$$

- 6) Value of a dollar one year from now compounded continuously:

$$\lim_{n \rightarrow \infty} \left(1 + \frac{r}{n}\right)^n = e^{-r}.$$

- 7) Value of a continuous stream:

$$\int_0^T e^{-rt} x(t) dt.$$

B. Training in General

Let T = training and hiring costs at hiring time

w = wage per period

f = output of each worker

p = probability a worker leaves $\Rightarrow 1 - p$ = probability a worker

does not leave

At time 0, profit earned on the worker is $-T$. At time 1, profit is $f - w$ conditional on staying, and probability of staying is $1 - p$. So expected profit is $(1 - p)(f - w)$. At time 2, profit is $f - w$ conditional on staying, and probability of staying is $(1 - p)^2$. So expected profit is $(1 - p)^2(f - w)$. In general, at time t , profit is $f - w$ conditional on staying, and probability of staying is $(1 - p)^t$. So expected profit is $(1 - p)^t(f - w)$. What is the lifetime value of an employee?

$$\begin{aligned} & -T + \frac{(1-p)(f-w)}{(1+r)} + \frac{(1-p)^2(f-w)}{(1+r)^2} + \dots \quad (2) \\ & = -T + (f-w) \sum_{t=1}^{\infty} \frac{(1-p)^t}{(1+r)^t} \\ & = -T + (f-w) \sum_{t=1}^{\infty} \left(\frac{1-p}{1+r}\right)^t. \end{aligned}$$

Digression on geometric declining series: Consider the sum

$$S = \sum_{t=1}^T \beta^t.$$

Then

$$\beta S = \sum_{t=1}^T \beta^{t+1} = \sum_{t=2}^{T+1} \beta^t,$$

and

$$\begin{aligned} S - \beta S &= \beta - \beta^{T+1} \\ \Rightarrow S &= \frac{\beta - \beta^{T+1}}{1 - \beta}. \end{aligned} \tag{3}$$

Using the result in equation (3), equation (2) becomes

$$-T + (f - w) \sum_{t=1}^{\infty} \left(\frac{1-p}{1+r} \right)^t = -T + (f - w) \frac{\frac{1-p}{1+r}}{1 - \frac{1-p}{1+r}} = -T + (f - w) \frac{1-p}{r+p}.$$

The worker is hired iff this term is positive. Note that the condition requires that $f > w$ to make up for initial hiring costs.

C. General vs. Specific Training

- 1) Provide definitions
 - a) General: good at any firm
 - b) Specific: good only at particular firm
- 2) Examples of each
- 3) Who bears the cost?
 - a) General: worker
 - b) Specific: sharedExplain why
- 4) Implications
 - a) Firms are slow to lay off workers with lots of specific training
 - b) Labor hoarding
 - c) Investment and minimum wage